

U.S. Information Services Industry

INPUT



Topics

- Economic impacts
- Technology trends
- U.S. information services industry

MS-16

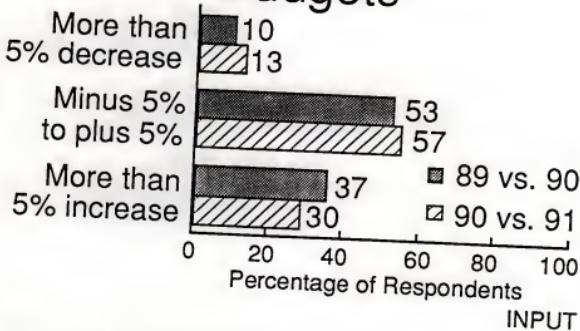
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Notes

3/7/91



Information Systems Budgets



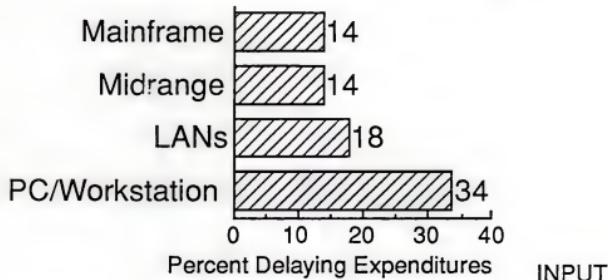
I-56

Notes

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1991 Economic Impacts on Hardware Spending



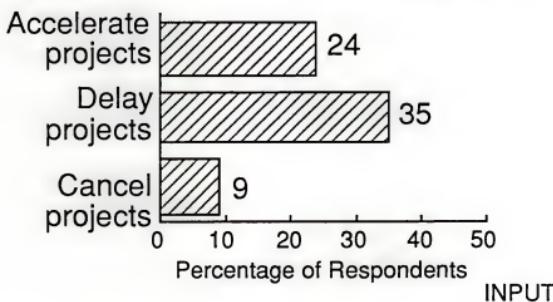
I-65

Notes

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Recessionary Impacts on Application Development



I-67

Notes



Information Technology Implementation Trends

I-80

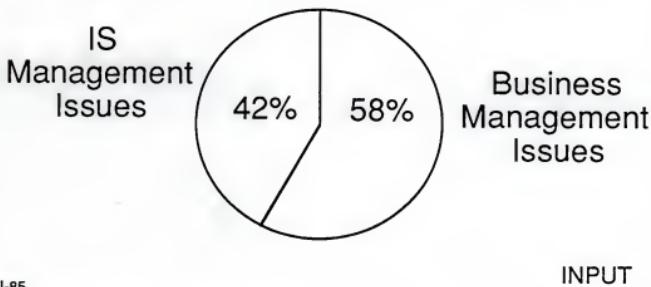
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Technology Implementation IS vs. Business Inhibitors



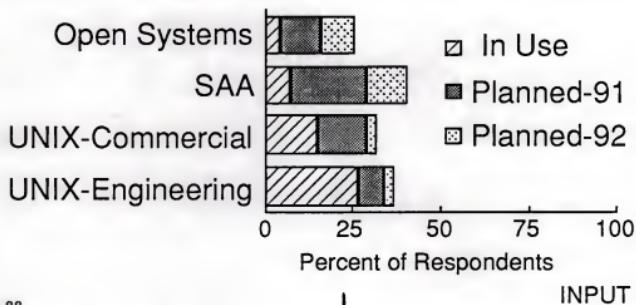
I-85

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Notes



Technology Status and Timing Operating Systems/Architecture



I-88

I

INPUT

Notes



Major Vendors UNIX Commitment

	Before 1990	After 1990
NCR	High	Full
DEC	Low	High
Computer Assoc.	Low	High

SP-130

INPUT

Notes



Major Vendors UNIX Commitment

	Before 1990	After 1990
Microsoft	Low	Medium
Unisys	Low	Medium

SP-131

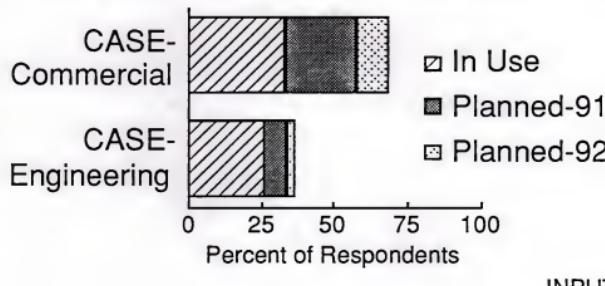
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Technology Status and Timing Application Development



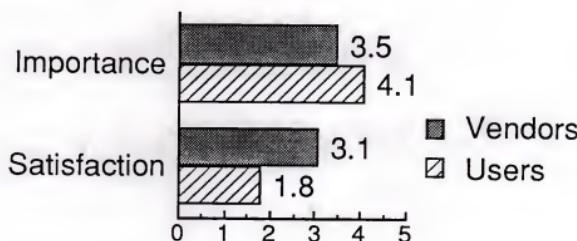
I-90

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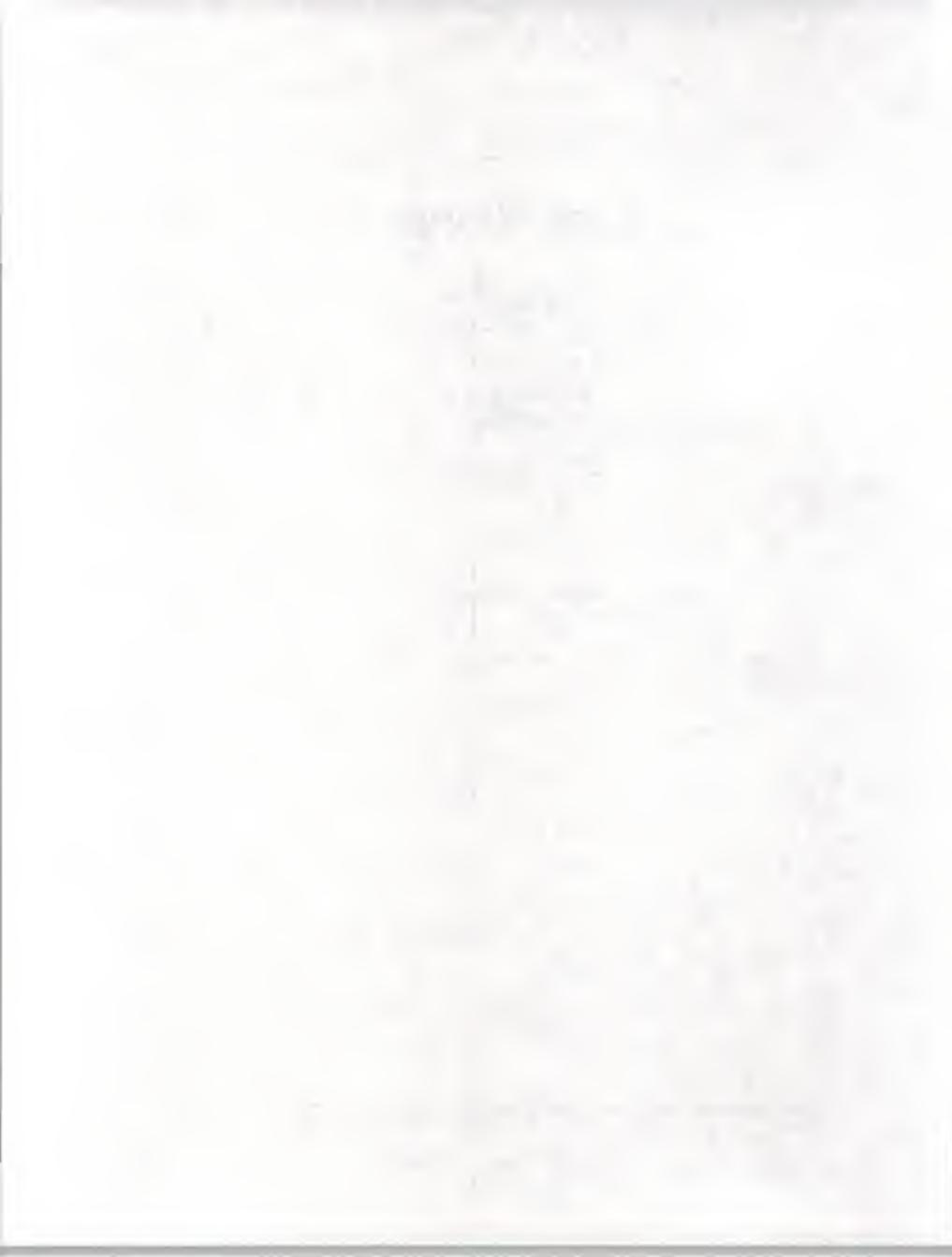
Case Standards



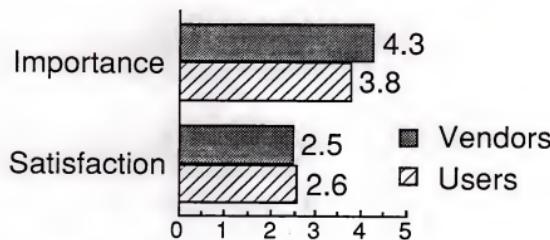
AD-58

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Notes



Re-engineering



AD-59

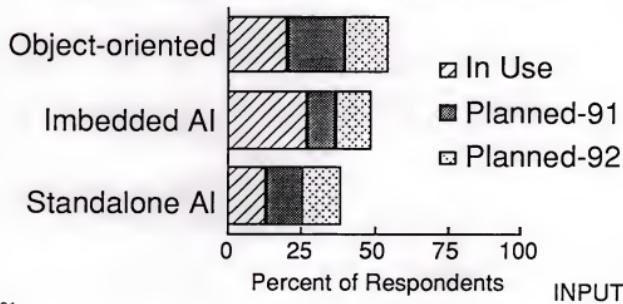
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Notes

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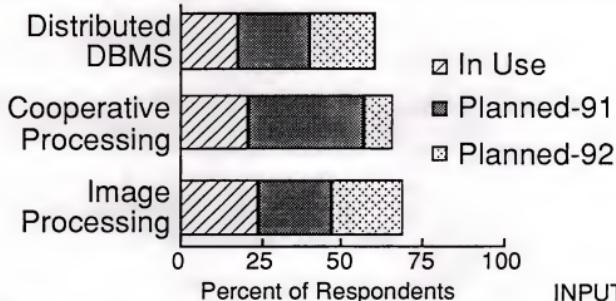
Technology Status and Timing Application Development



Notes



Technology Status and Timing Operating Systems/Architecture



I-89

Notes



SI Electronic Image Justification

Reason	Rank
Improved customer service	1
Improved records management	2
Personnel savings	3
Media storage savings	4
Space savings	5

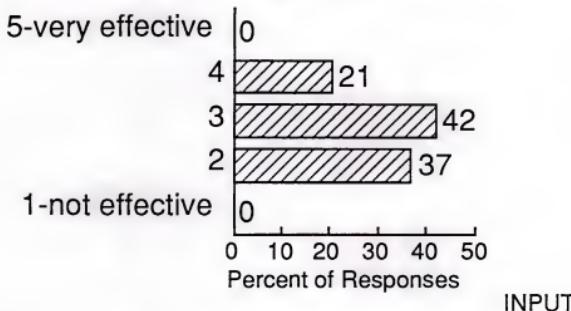
SI-115

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Notes



Effectiveness of Image Processing Systems



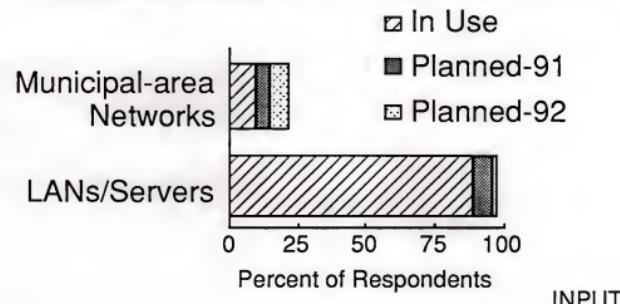
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Notes



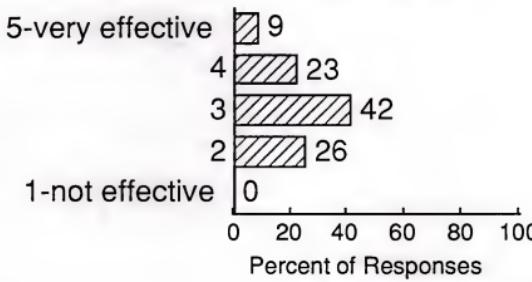
Technology Status and Timing Networks/Communications



Notes



Effectiveness of LAN Interconnections



I-98

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Notes

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Systems Downsizing

- 52% implementing downsizing
- 20% planning or considering

I-66a

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Notes

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U.S. Information Services Market 1990-1995

MS-17

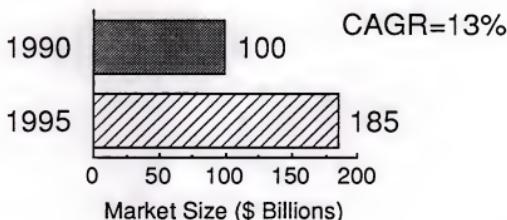
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U.S. Information Services Market, 1990-1995



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Systems Management

- Market of the 1990s
- Evolution and revolution
- Offerings to become mix of
 - Information technology
 - Professional expertise
 - Business execution

IS-36

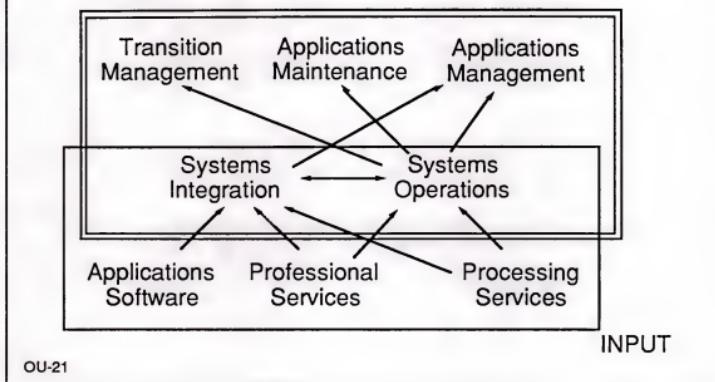
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Systems Management Opportunities

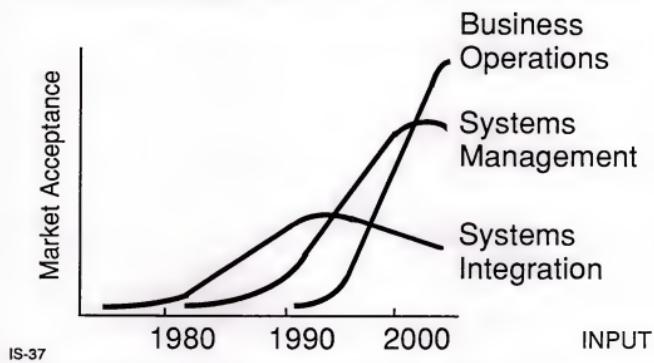


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Outsourcing Market Waves



Notes



Business Operations Market

- Potential market 2 to 5 times information systems expenditures
- Contractors will show reduction in overall costs of 25% or more

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Business Operations Examples

- Insurance claims processing
- Telephone company yellow pages operation
- Credit card operations
- Coupon processing for retailers
- Fulfillment for direct marketing

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Notes

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Systems Operations (SO)

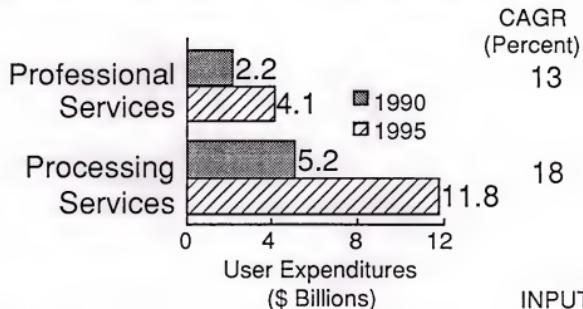
SO- 1

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Notes



U.S. Systems Operations Market Forecast, 1990-1995



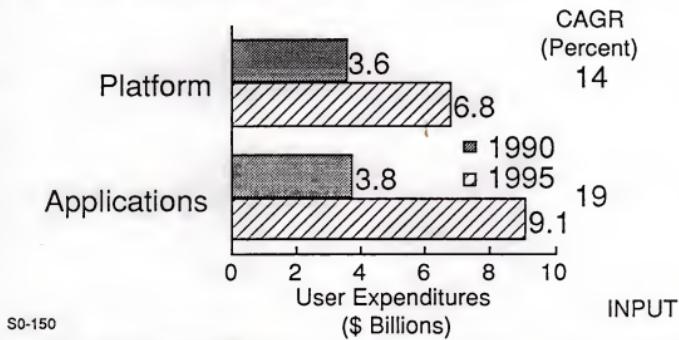
SO- 20

Notes

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U.S. Systems Operations Market Forecast, 1990-1995



Notes



Leading U.S. SO Vendors

Vendor	Market Share (Percent)
Electronic Data Systems	16
Computer Sciences Corp.	5
Systematics	3

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SO- 25

Notes

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Systems Integration

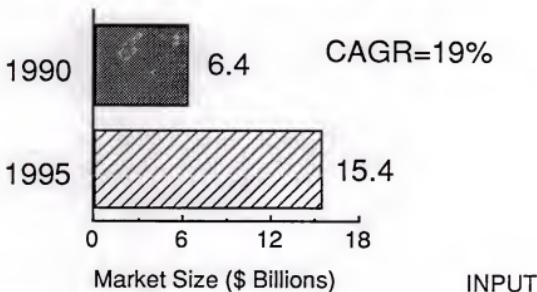
SI-1

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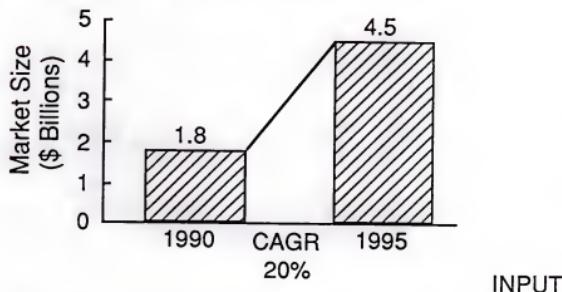
U.S. Systems Integration Market 1990-1995



Notes



Network Integration Market 1990-1995



SI-15

Notes



Processing Services

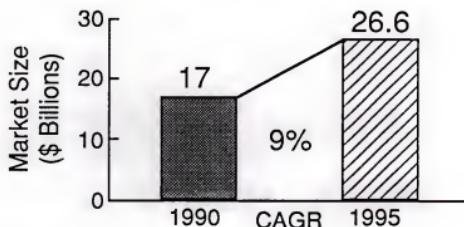
PC-1

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Notes



U.S. Processing Services Market*, 1990-1995



*Without Systems Operations

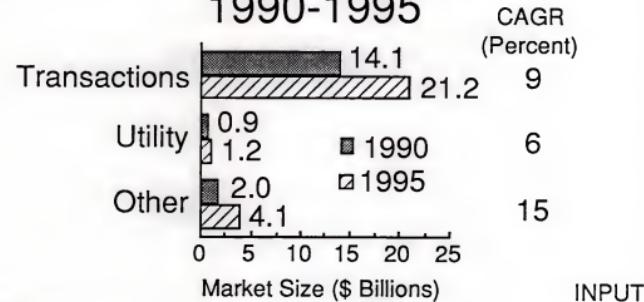
PC-3

INPUT

Notes



U.S. Processing Services Market by Submode 1990-1995



PC-4

Notes



Processing Services Driving Forces

- Concentration in core business
- Emphasis on productivity
- Vendor consolidation
- Lower-risk alternatives
- Staying with proven vendors

PC-13

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Notes



Processing Services Inhibitors

- Economy—short-term
- Micro/mini/WS solutions
- Price/performance disadvantage
- Market entry costs
- Market maturity

PC-7

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Notes



Network Services

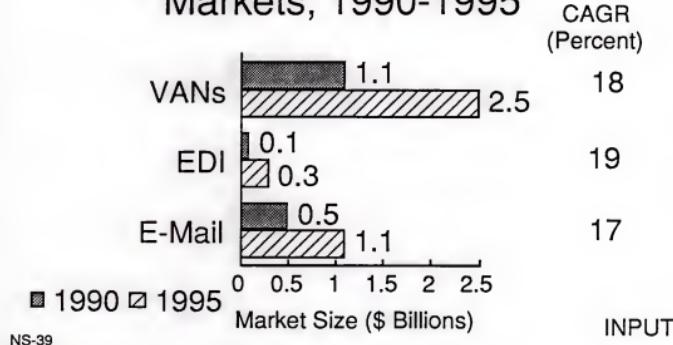
NS-1

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Notes



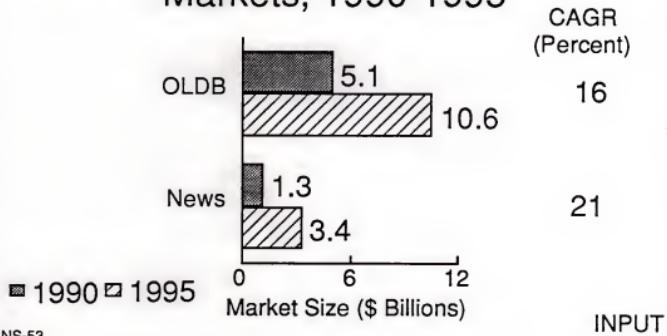
U.S. Network Applications Services Markets, 1990-1995



Notes



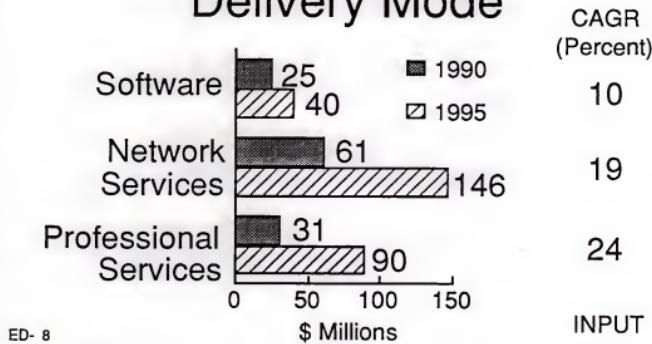
U.S. Electronic Information Services Markets, 1990-1995



Notes



EDI Market Growth by Delivery Mode



Notes



EDI Input-Output Matrix

		Buyers			
		Auto	Apparel	Electronics	Aerospace
<u>Sellers</u>					
Auto		█			
Apparel			█		
Electronics				█	
Aerospace					█

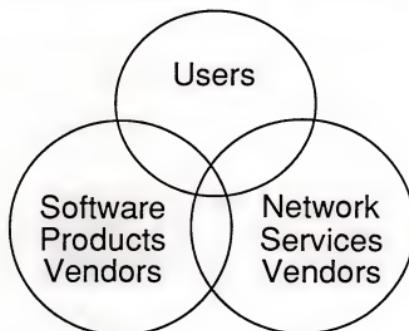
ED-14

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Notes



EDI Players Overlap



ED-13

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Notes



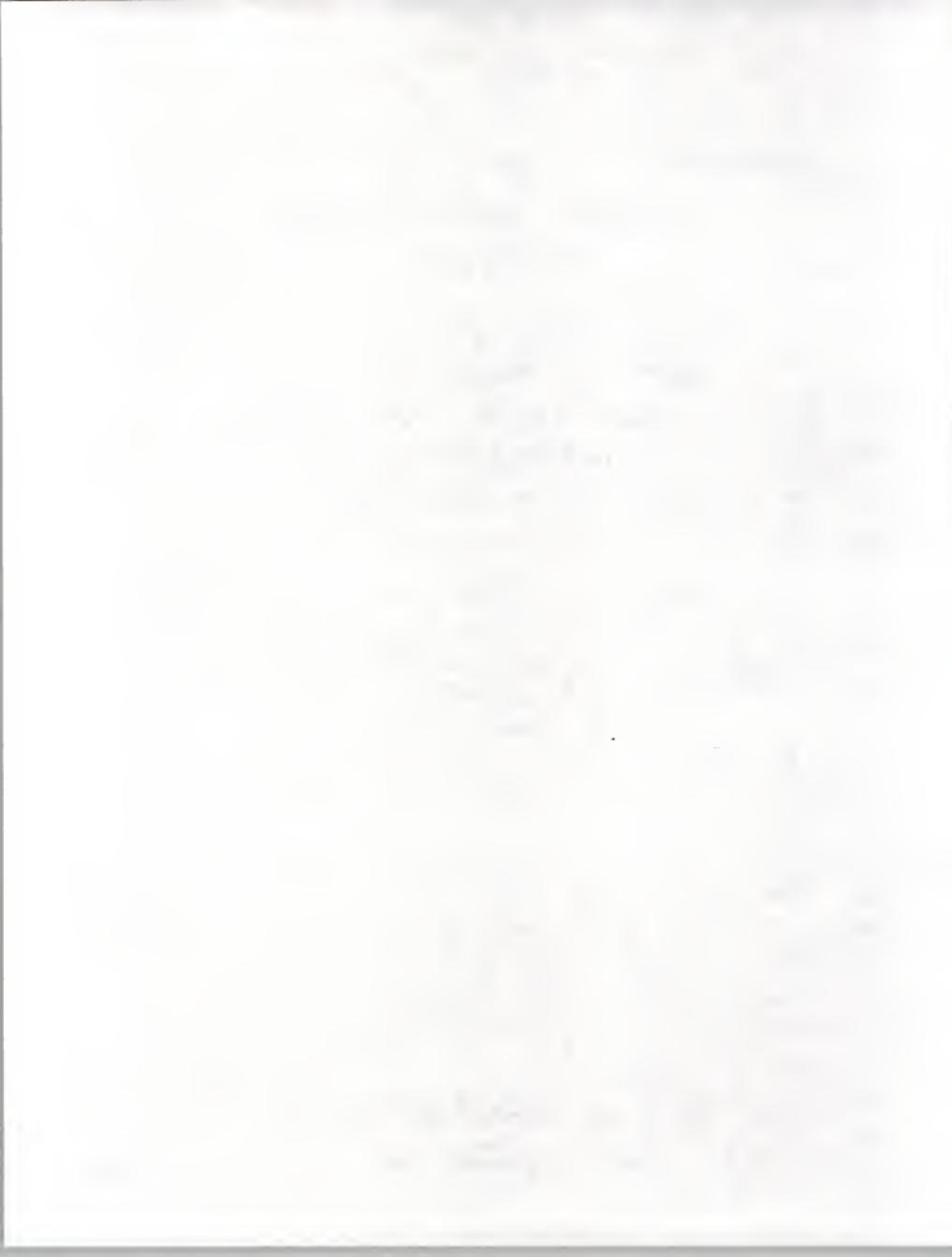
The Network Will Become the System

- Implications for users
 - Nodes are almost equal in power
 - Telecommunications skills are vital
 - IS management at many nodes
 - More complex systems design

NS-13

INPUT

Notes



Professional Services

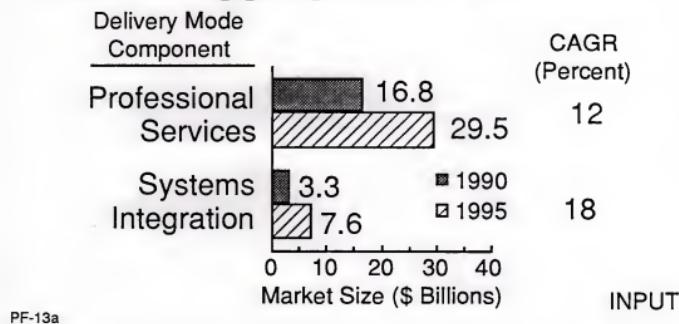
PF-1

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Notes



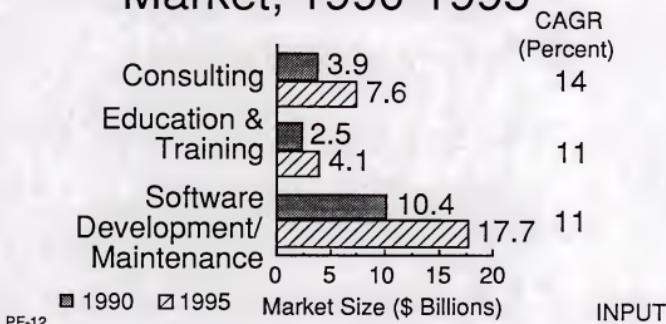
U.S. Professional Services Market Aggregates, 1990-1995



Notes



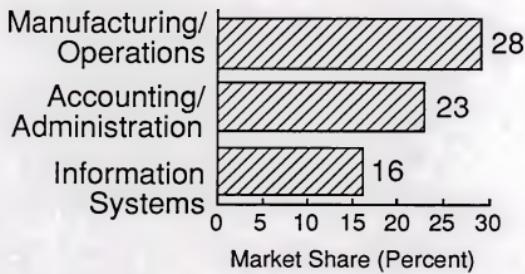
U.S. Professional Services Market, 1990-1995



Notes



Professional Services Expenditures by Area

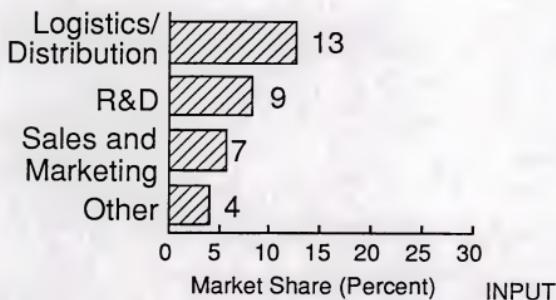


PF-14

Notes



Professional Services Expenditures by Application Area



PF-15

Notes



Software Products

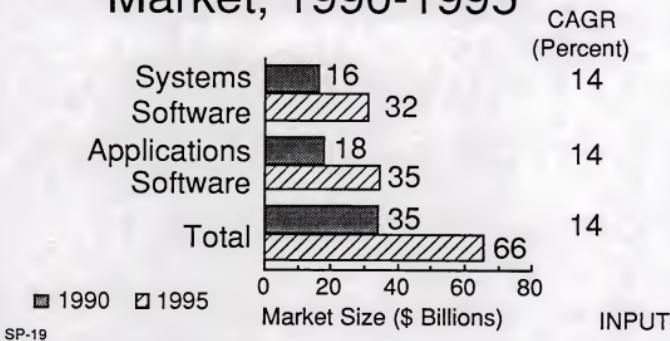
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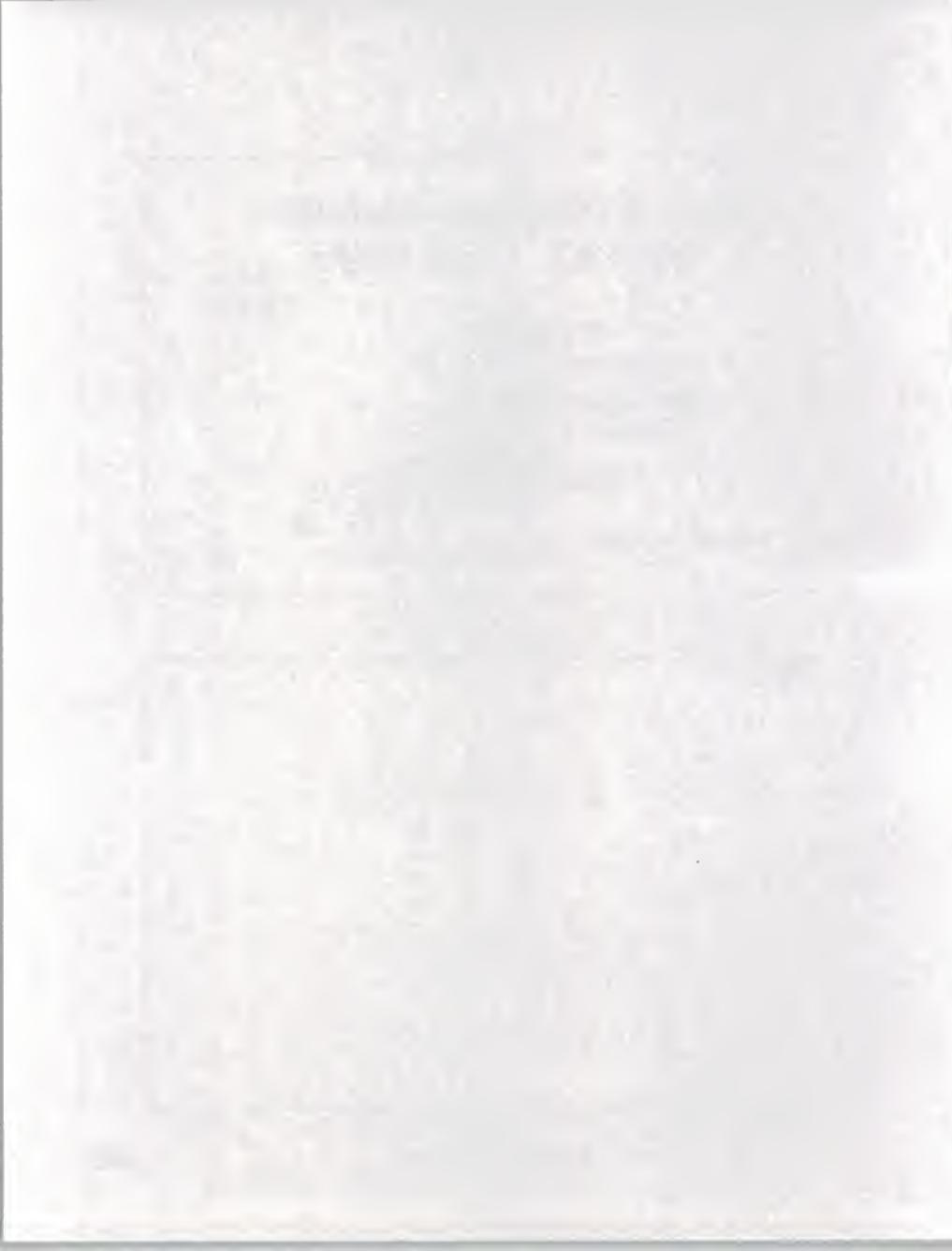
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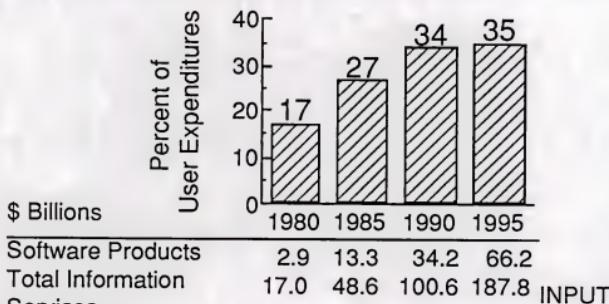
U.S. Software Products Market, 1990-1995



Notes



Software Products Portion of Information Services, 1980-1995



Notes



Software Products Major Trends

- Downsizing—gathering speed
- Graphical user interfaces—windows
- Network integration—interoperability
- UNIX—major vendor momentum
- Reengineering—new focus for CASE

SP-132

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Notes

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Turnkey Systems/VARs

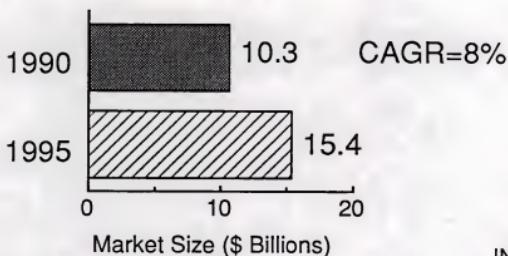
TS-1

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Notes



U.S. Turnkey Systems Market, 1990-1995



TS-10

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Notes



Turnkey Systems Market Reduced Size

- Major vendors shifting to software
 - Interleaf
 - Metaphor

TS-30a

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Notes

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Turnkey Systems Market Reduced Size

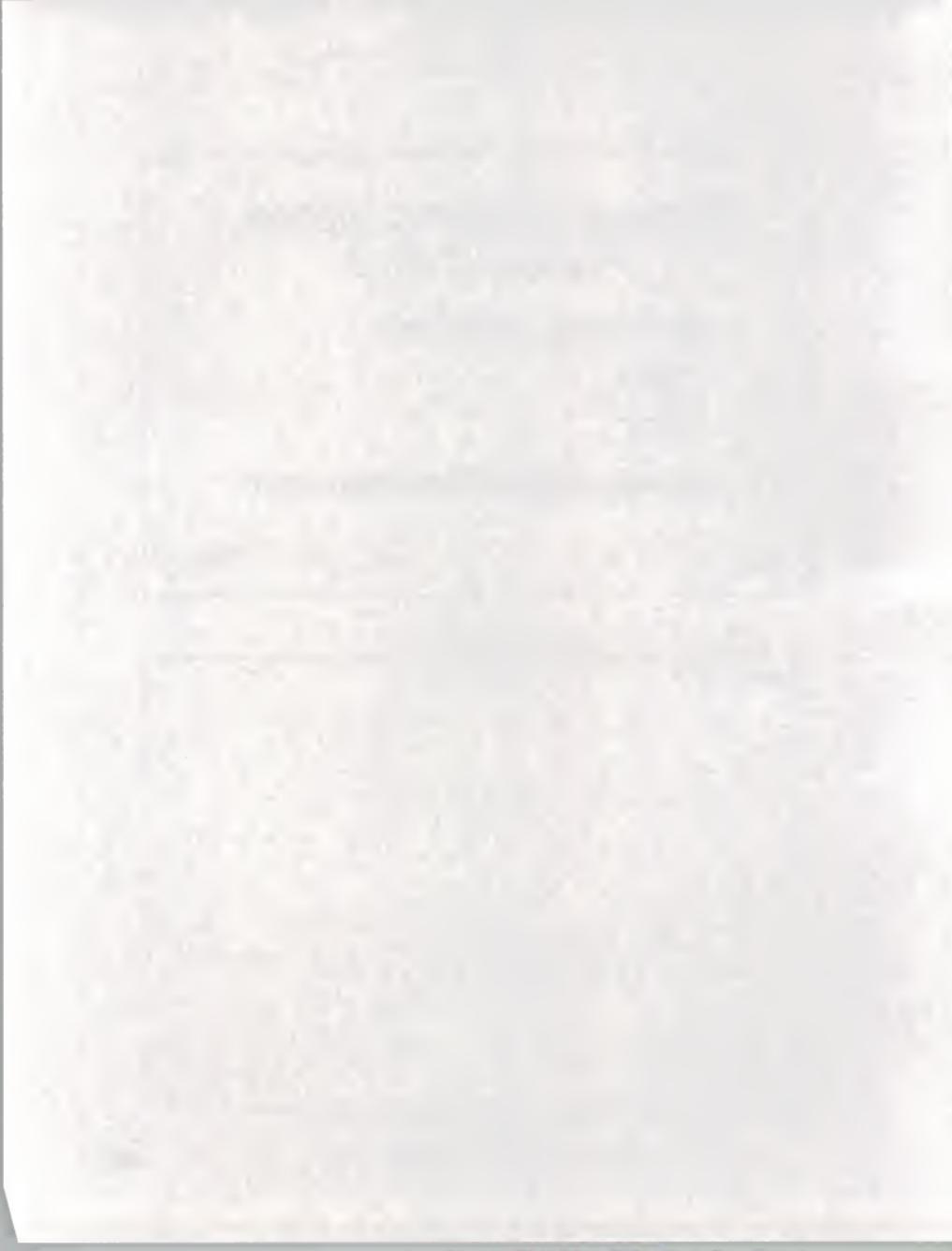
- Hardware sold direct
 - IBM
 - DEC
- Downsizing of hardware sold

TS-30b

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Notes

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Vendor Direction

CT-35

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Vendor Direction—EDS

- Services based on technology and execution
 - Systems operations
 - Systems integration
 - Business operation
- Vertical focus—large companies

CT-36

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Notes

37/91



Vendor Directions Computer Associates

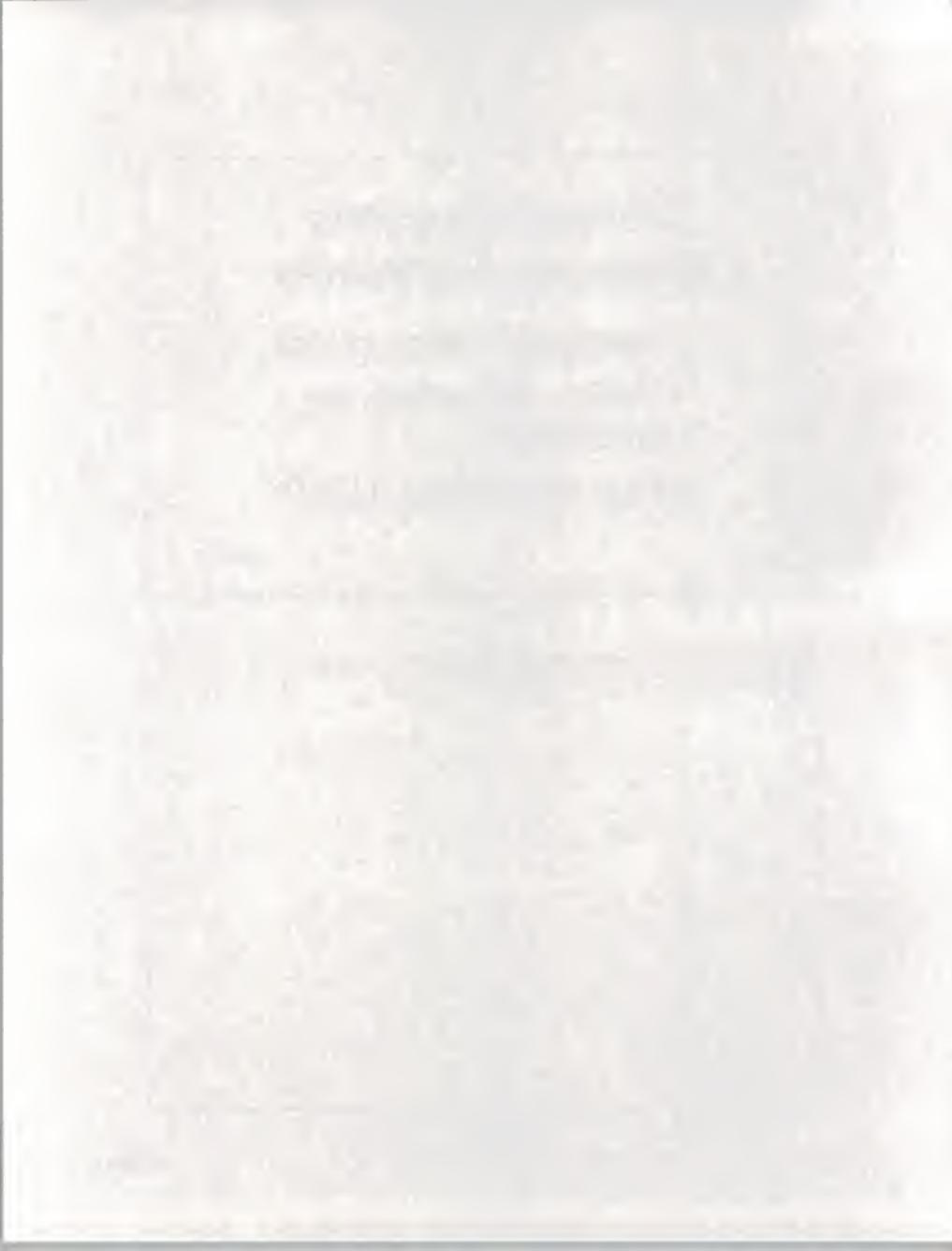
- Slowdown in acquisitions
- CA90s—framework for development
- Major emphasis on UNIX

CT-37

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Notes

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Vendor Directions Microsoft

- Windows vs. OS/2
- Attention to UNIX
- Alliances beyond IBM
- Focus on LANs
- Professional services offerings

CT-38

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Notes

3/7/91



Vendor Directions Andersen Consulting

- Services based on technology
 - Systems integration
 - Application management
 - Systems operations
- Software focus—CASE plus applications

CT-39

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Notes

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Conclusions

MS-18

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Notes

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Impact of Economic Slowdown

(Short-Term)

	Change in Growth Rate
Professional Services	↓
Systems Integration	↓
Systems Operations	↑

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MF-14

Notes



Impact of Economic Slowdown (Short-Term)

	Change in Growth Rate
Processing Services	—
Network Services	—
Software Products	↓
Turnkey Systems	↓

MF-13

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Notes



U.S. IS Industry Conclusions

- Slower growth in near term
- Shift to broad-based services zones
- Large services vendors grow fastest
- Software products—turmoil continues

IS-40

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Notes

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U.S. Information Services Industry

March ~~12~~, 1991

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Need slides also



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Topics

- Economic impacts
- Technology trends
- U.S. information services industry

MS-16

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Notes

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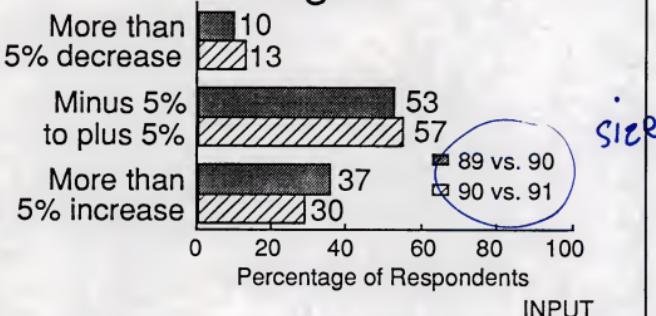
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Information Systems Budgets



I-56

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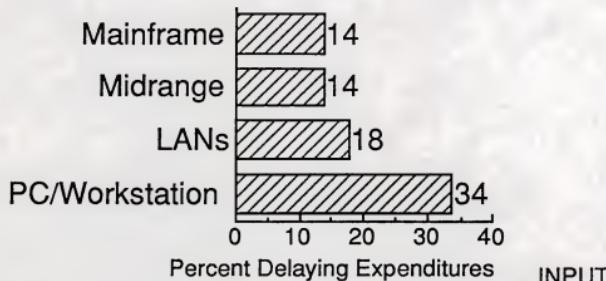
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1991 Economic Impacts on Hardware Spending

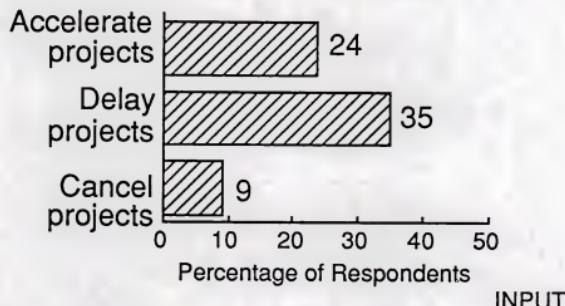


I-65

Notes



Recessionary Impacts on Application Development



I-67

Notes

Information Technology Implementation Trends

I-80

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Notes

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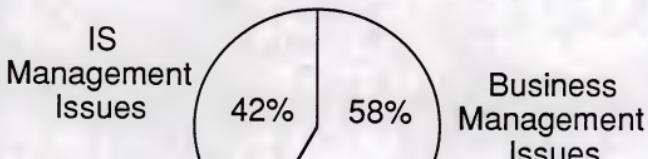


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Technology Implementation IS vs. Business Inhibitors



I-85

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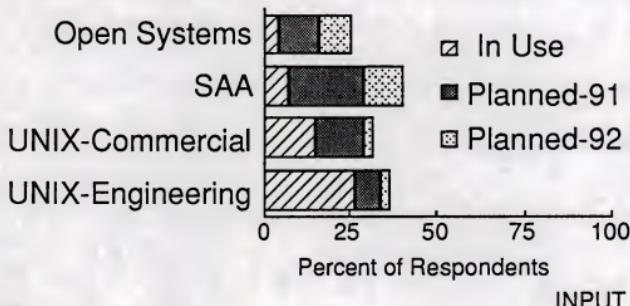
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Technology Status and Timing Operating Systems/Architecture



I-88

Notes

Major Vendors UNIX Commitment

	Before 1990	After 1990
NCR	High	Full
DEC	Low	High
Computer Assoc.	Low	High

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Notes



Major Vendors UNIX Commitment

	Before 1990	After 1990
Microsoft	Low	Medium
Unisys	Low	Medium

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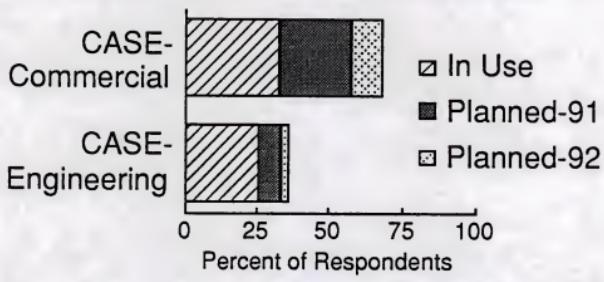
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Technology Status and Timing Application Development

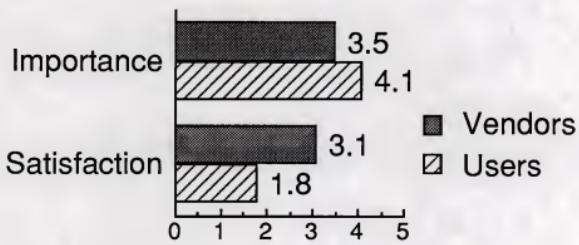


I-90

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Notes

Case Standards



AD-58

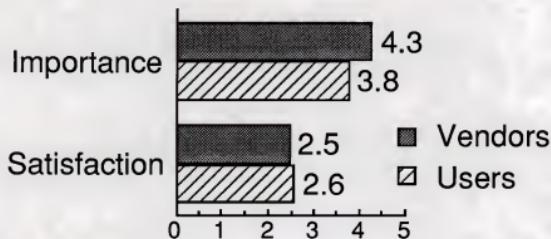
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Re-engineering



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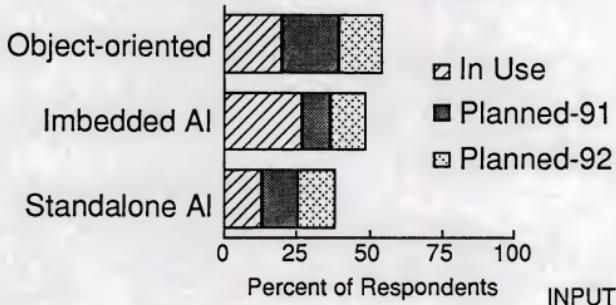
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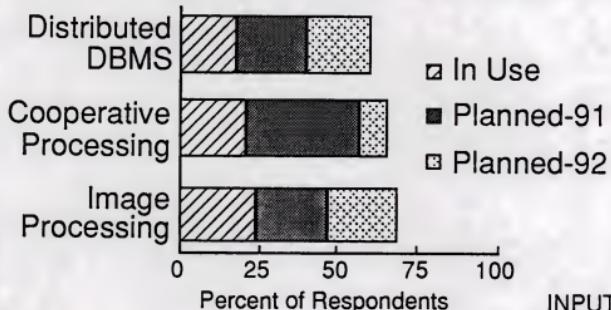
Technology Status and Timing Application Development



Notes



Technology Status and Timing Operating Systems/Architecture



I-89

Notes

Image Justification Factor

Reason	Rank
Improved customer service	1
Improved records management	2
Personnel savings	3
Media storage savings	4
Space savings	5

IP-11

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Notes

SI Electronic Image Justification

like SI-115

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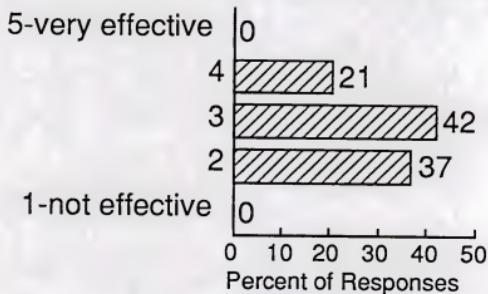
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Effectiveness of Image Processing Systems



I-105

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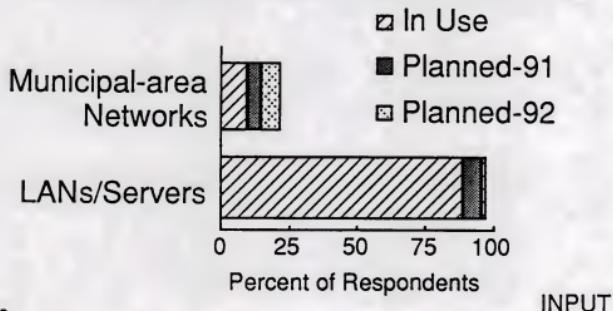
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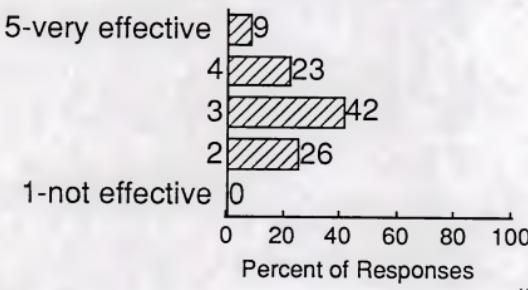


Technology Status and Timing Networks/Communications



I-92
Notes

Effectiveness of LAN Interconnections



I-98

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Systems Downsizing

- 52% implementing downsizing
- 20% planning or considering

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U.S. Information Services Market 1990-1995

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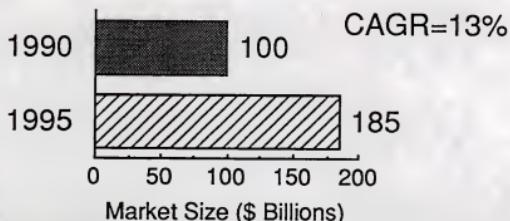
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U.S. Information Services Market, 1990-1995



MF-3

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Systems Management

Markets for the 1

- Markets of the 1990s
- Evolution and Revolution
- Offerings to become mix of
 - Information Technology
 - Professional Services
 - Business ~~Consulting~~^{Execution}

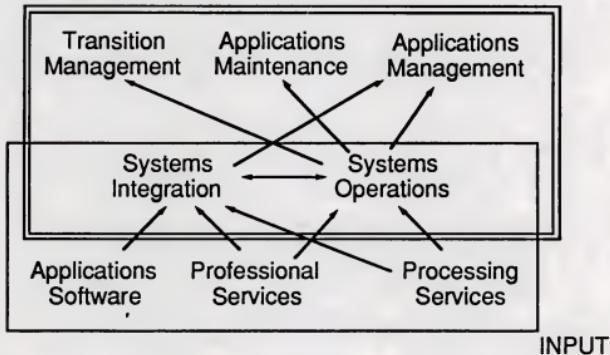
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Systems Management Opportunities



OU-21

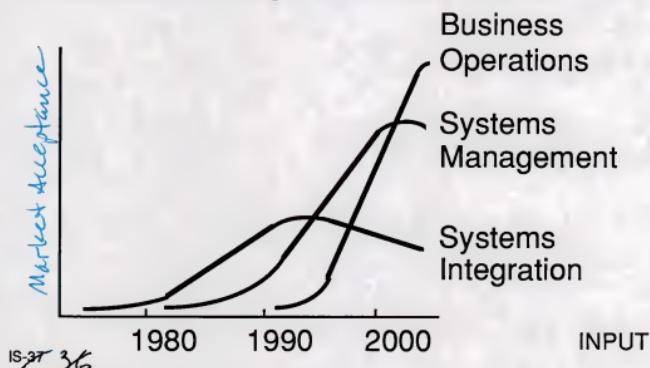
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12/13/90

24

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Outsourcing Market Waves



Notes

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Business Operations Market

- Potential market 2 to 5 times information systems expenditures
- Contractors will show reduction in overall costs of 25% or more

IS-40 37

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38

Notes

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26

Business Operations Examples

- Insurance claims processing
- Telephone company yellow pages operation
- Credit card operations
- Coupon processing for retailers
- Fulfillment for direct marketing

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IS-41 38

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Notes

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37/91

(B₂)

29 SO - 1

30 SO - 150

29 SO - 20

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31 SO - 25

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10²

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Systems Integration

SI- 1

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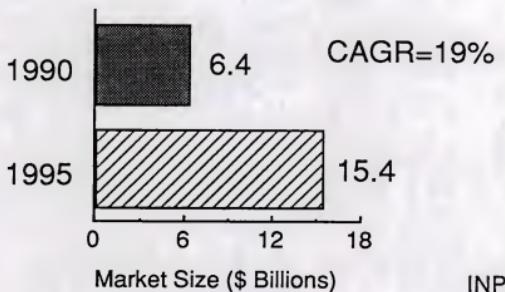
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U.S. Systems Integration Market 1990-1995



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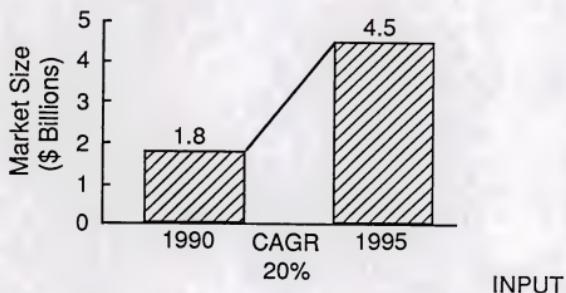
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13



Network Integration Market 1990-1995



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Processing Services

PC-1

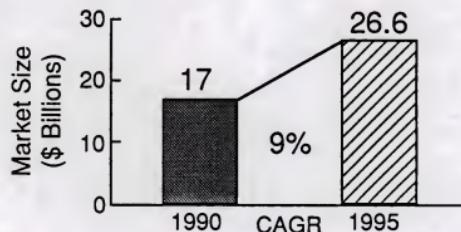
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135

22
23

U.S. Processing Services Market*, 1990-1995



*Without Systems Operations

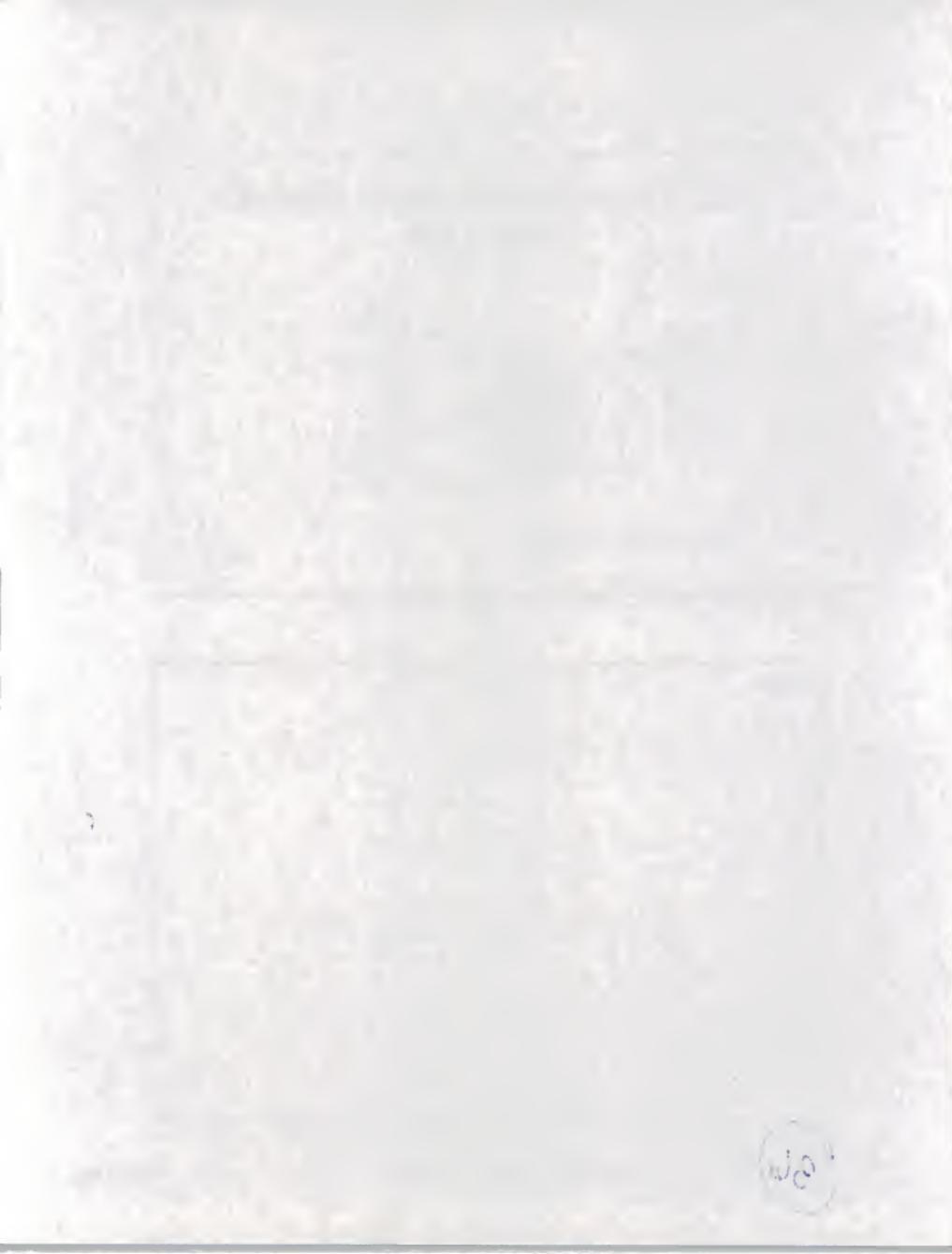
PC-3

INPUT

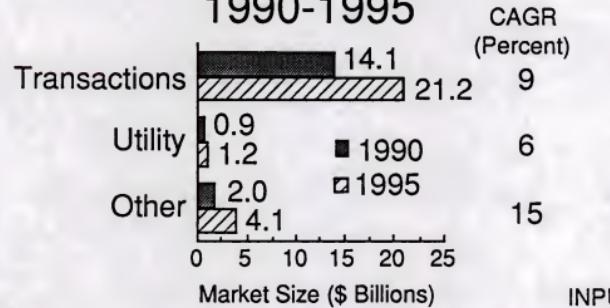
Notes

3/4/91

36



U.S. Processing Services Market by Submode 1990-1995



PC-4

Notes

2491
131

130

Processing Services Driving Forces

- Concentration in core business
- Emphasis on productivity
- Vendor consolidation
- Lower-risk alternatives
- Staying with proven vendors



INPUT

PC-13

Notes

16

Processing Services Inhibitors

- Economy—short-term
- Micro/mini/WS solutions
- Price/performance disadvantage
- Market entry costs
- Market maturity

INPUT

PC-7

Notes

139



Network Services

INPUT
MPRE-127

Notes

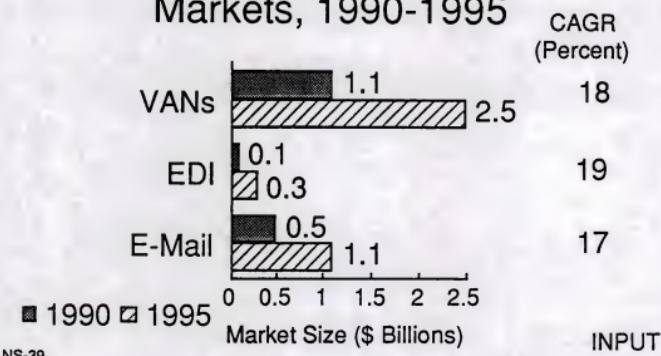
NS-1

40

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INPUT

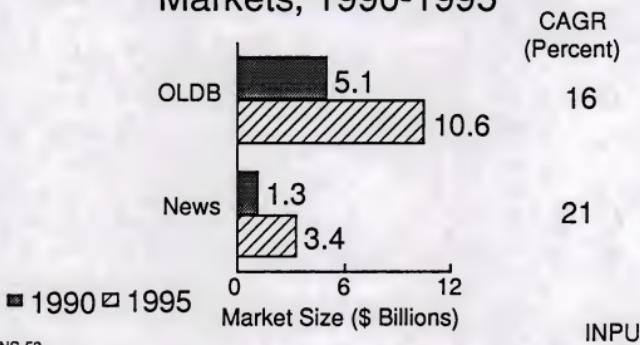
U.S. Network Applications Services Markets, 1990-1995



Notes



U.S. Electronic Information Services Markets, 1990-1995



Notes



ED1

- (43) ED - 8
- (44) ED - 14
- (45) ED - 13

181

182

183

The Network Will Become the System

- Implications for users
 - Nodes are almost equal in power
 - Telecommunications skills are vital
 - IS management at many nodes
 - More complex systems design

INPUT
MPRE-377

Notes

NS-13

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261

Professional Services

PF-1

INPUT

Notes

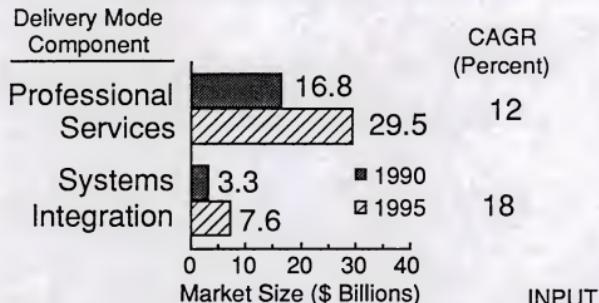
47

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INPUT

• 71 •

U.S. Professional Services Market Aggregates, 1990-1995



PF-13a

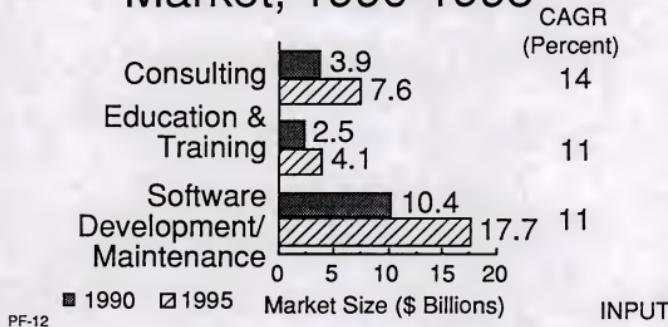
Notes

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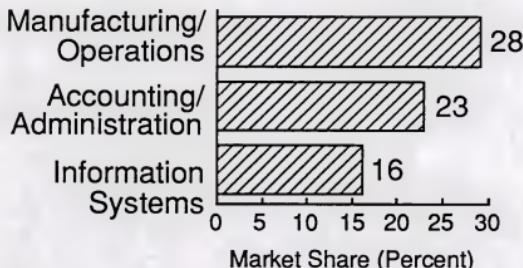
U.S. Professional Services Market, 1990-1995



Notes

10

Professional Services Expenditures by Area



PF-14

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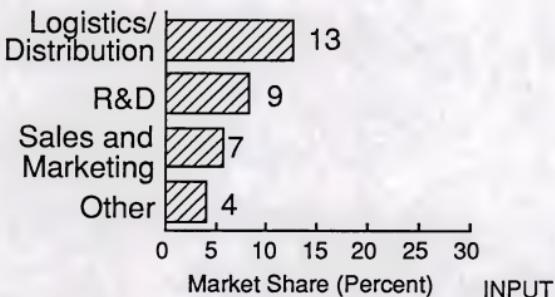
Notes

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Professional Services Expenditures by Application Area



PF-15

Notes

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(51)

123

Software Products

Need and stuff

- Downsys
- Network
- AV 1s
- Microsoft

Windows

In each cell

Not chart

issue.

Vendor chart

(not share but
what they are doing)

What's happening!

INPUT
MPRE-407

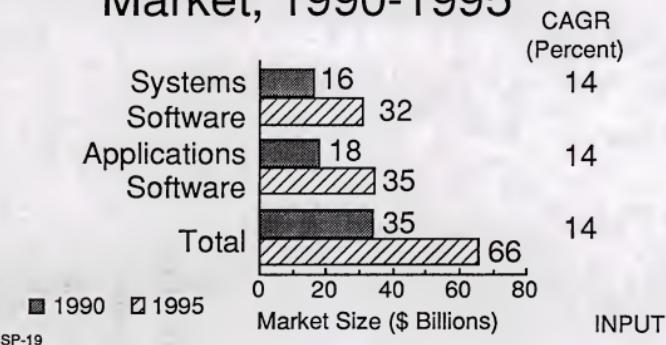
Notes

SP- 1

52



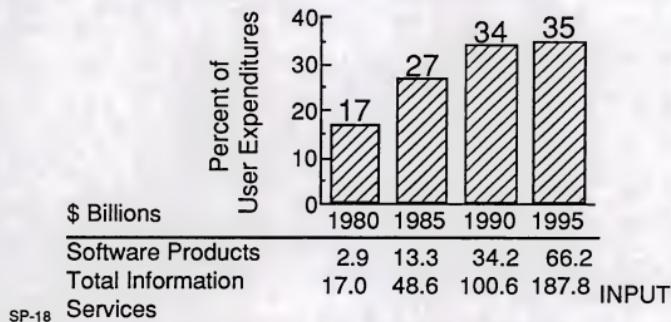
U.S. Software Products Market, 1990-1995



Notes

82

Software Products Portion of Information Services, 1980-1995



Notes

Software Products Major Trends

- Downsizing—gathering speed
- Graphical user interfaces—windows
- Network integration—interoperability
- UNIX—major vendor momentum
- Reengineering—new focus for ~~OCASE~~
INPUT

~~SP-185~~ 132

Notes

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TS

⑤6 TS - 1

⑤7 TS - 10

⑤8 30a
⑤9 30b

253

1940

1940

1940

Ventos Suestos

(60)

(T -35)

math 101

T

(G)

Vendor Direction EOS

- ~~Systems Integration plus Systems Operations~~
- Services ~~over~~ based on Technology and ~~process~~ execution
 - Systems Operations
 - Systems Integration
 - Business Operations
- Vertical focus - large companies

CT - 36

(61)

4

(1)

VanderDrichten
Computer Associates

- Slow down in acquisitions
- CA90s - framework ^{for development} ~~for start~~
- Major emphasis on UNIX

CT-37

(62)

(6J)

Vendor Directions

Microsoft

- Windows vs OS/2
- Attention to UNIX
- Professional Services Offerings
- ~~◦ Alliances~~
◦ Alliances beyond IBM
- Focus on LANs

CT-38

63

63

Vander Denkra

Indecon Consulting

- Services based on Technology
 - Systems Integration
 - Application Management
 - Systems Operation
- Software Focus - CASE plus Applications

CT-39

64

(Hg)

Conclusions

MS-18

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Notes

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Impact of Economic Slowdown

(Short-Term)

	Change in Growth Rate
Professional Services	↓
Systems Integration	↓
Systems Operations	↑

INPUT

MF-14

Notes

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Impact of Economic Slowdown (Short-Term)

	Change in Growth Rate
Processing Services	—
Network Services	—
Software Products	↓
Turnkey Systems	↓

MF-13

INPUT

Notes

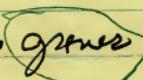
67

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U. S. IT Industry

Conclusion

- Slower growth in reastem
- Shift to broad based services 
- ~~Big software growth~~
• Large service vendors grow fastest
- Software Products - ~~shifting technology~~
~~turmoil continues~~

15 - 40

68

12

89